
DIGITAL FUTURE

Stepping up value in AI industrial projects with co-innovation

ABB developed a four-step co-innovation approach for analytics and artificial intelligence projects. Leveraging engineering domain knowledge and data science expertise, the approach allows ABB, partners and customers to create advanced analytics and artificial intelligence solutions together.



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01 ABB's 4-step co-innovation approach for advanced analytics and artificial intelligence.

Advanced analytics and artificial intelligence (AI) applications are gaining traction in industrial automation, thereby enabling higher levels of autonomy [1-2]. Nevertheless, AI is complicated, and combining it with automation does not in and of itself generate higher value to a project: Additional value requires focus, high-level skills and enough reliable data. When advanced analytics and AI are applied to relevant well-defined opportunities, considerable additional value can be unlocked as an integral part of an end-to-end solution. The right set of data science expertise, clear domain understanding and engineering knowledge working in concert can ensure this value. Collaborative research and development, where knowledge and expertise are shared and leveraged can underpin this process. With the right experts and experience available, ABB has developed a standardized co-innovation approach to orchestrate this essential collaboration.

Advanced analytics and AI, applied to well-defined opportunities, unlock value as an integral part of an end-to-end solution.

Loosely based on the CRISP-DM approach [3], ABB's new four-step systematic approach has been adapted to run co-innovation projects in advanced analytics, machine learning and AI with partners and customers. While this approach is described as a four-step approach, it is, in practice, an iterative process as knowledge and understanding generated during the collaboration leads to further ideation. ABB's experts have, over the past few years, implemented this process with customers across a gamut of industries, eg, chemicals, automotive and utilities, to focus, use and generate quality data to deepen value of advanced analytics and AI projects [4-5].

Four steps to value: co-innovation

The co-innovation scheme defines processes and objectives in well-structured steps so that automation providers and customers can know where they are and where they want to be at any given time during a project →01.

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Benjamin Kloepper
Martin W. Hoffmann
ABB Corporate Research
Ladenburg, Germany

benjamin.kloepper@
de.abb.com
martin.w.hoffmann@
de.abb.com

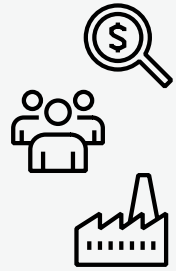
James Ottewill
ABB Corporate Research
Krakow, Poland

james.ottewill@
pl.abb.com

Value proposition

What are customer's pains and gains?
Can analyzing data help?
Leverage domain knowledge
From value proposition to specific AI / Analytics Question

DEVELOP THE RIGHT THING!



Available data

Explore available data
Plan data collection
Collect sample data
Explore data and formulate hypotheses
Clean & prepare the data

USE THE RIGHT DATA!



AI & Analytics techniques

Develop AI and Analytics
Design based on AI / Analytics question, available data and domain understanding
No cookbook for selecting the best approach

UNDERSTAND THE METHODS!



Deployment

Validate results on actual fleet
Develop best visualization with end user
Optimize solution towards SW architecture
Disseminate knowledge

MAKE IT REPEATABLE!



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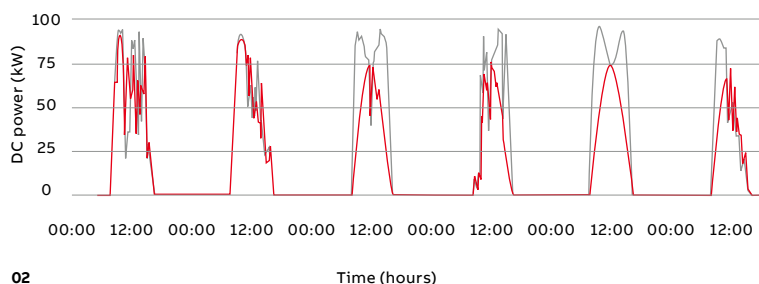
- Co-innovation step 1: identification and value proposition articulation
- Co-innovation step 2: data inspection and collection
- Co-innovation step 3: AI and analytics modelling
- Co-innovation step 4: deployment

Step 1: Beginning with the identification phase, face-to-face workshops with customers and ABB stakeholders identify "pain points", or problems and issues, relevant stakeholders and then develop a value proposition – the promise of a value or perceived value to be communicated, delivered and acknowledged. The industrial AI problem is thus formulated.

Step 2: Access to the right data with the right quality is paramount to the success of advanced analytics and AI development projects. Data inspection and collection ensures these needs are met.

First, domain and data scientists identify the data needed to address the industrial AI problem through day-long workshops or interviews, thereby facilitating knowledge-sharing.

Second, the suitability of data already available is assessed. Missing data is identified. The experts also consider how fusing heterogeneous data from a variety of sources (eg, signal data, alarm and event data, business data) might also support the realization of the value proposition.



If data quality or quantity is insufficient, a data collection campaign can be planned, additional sensors installed, or data from a non-obvious source can be substituted for missing data [6].

Step 3: ABB's AI modelling experts begin this phase by exploring the data and preparing it for modelling. Remaining data quality issues are detected and treated [7], correlations are identified, features are designed and hypotheses are generated. Lessons learned from this phase are used to fine-tune the industrial AI problem.

The 'Train-Validate-Tune Test Cycle' is initiated next. Here, the data scientist designs and trains data-driven models, corroborates the model on a validation data set (or in cross-validation) and refines the model hyper parameters or re-engineers features as needed. These approaches vary from purely data driven, such as neural networks, to models based predominantly on the laws of physics, and include everything in between. Hybrid approaches are developed to leverage the strengths and

mitigate the weaknesses of each individual model. By combining domain and data science expertise, the design of the model is guided: from properly defining model inputs, outputs and structure to selecting the appropriate modeling approach and defining a cost function that accurately quantifies the performance of the model.

Upon validation, the model is tested on a new data set, one that the algorithms have not been trained on. Furthermore, model interpretation tools are used to investigate the reasoning within black box models like random forests or artificial neural networks.

Mock-up user interfaces, based on real data and predictions, are created early on, thereby boosting modeling and workflow evaluation. And, by continuously sharing results and knowledge with stakeholders and customers during this phase, ABB receives crucial feedback to improve the model.

Step 4: During the deployment phase, the data pipelines and machine learning workflows from the AI modeling phase are operationalized. An in-place system is required for retraining the machine learning models (eg, retraining on request, scheduled or based on some event). A software system is used for running the scoring of the machine learning model and making the output available to the user.

ABB implemented the four-step approach with customers across a gamut of industries, eg, chemicals, automotive, and utilities.

Together with the customer, ABB decides how to deploy the AI solution, eg, as a web dashboard, integrated in existing software on-site or perhaps as a virtual assistant.

Use case: performance monitoring in a solar power plant

ABB's four-step research and development approach has been successfully deployed to create an advanced analytics solution for industrial automation in utility and process industries, among others.



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02 The algorithm correctly distinguishes a failed tracker (red) from a normally operating system (gray).

03 ABB's e-mesh™ digital solution will incorporate the final co-innovation AI solution as an additional software solution on top of the base solution to monitor, optimize and improve the performance of distributed energy resources.

In one case, ABB's co-innovation approach helped domain and data science experts from the power grids and electrification businesses and research and development teams in Poland, China, Sweden, Switzerland and Germany deliver an innovative customer advanced analytics solution to monitor the performance of photovoltaic plants. The four-step solution for a solar plant is given below.

Step 1: Condition monitoring systems can increase uptime and yield, and ultimately decrease the life-cycle costs of a solar production plant. However, the distributed and modular nature of solar plants presents challenges. The remoteness of such plants and their typical unmanned operational set-up compounds these challenges. As a result, operators require very accurate and cost-effective monitoring systems that relay the current performance and health of a plant and pinpoint the root cause of any potential problem.

Step 2: The costs associated with installing, configuring and maintaining an independent condition monitoring system, with tailored

high-end sensors, cabling and communication requirements, would quickly and adversely impact the value derived from any monitoring system. However, as a provider of advanced industrial digital technologies, ABB was also acutely aware that solar plants already use significant acquisition and storage systems, eg, SCADA systems, remote terminal units, inverters and maintenance management systems. Drawing on domain knowledge of photovoltaics, power electronics, automation and condition monitoring applications ABB evaluated the usefulness of this data relative to the value proposition to properly formulate the analytics task.

ABB's co-innovation approach helped customer expert teams deliver an advanced analytics solution to monitor the performance of photovoltaic plants.

Step 3: Seizing on comprehensive domain knowledge and strong analytics fundamentals, ABB scientists designed and implemented advanced methods to solve the analytics task: inputs, outputs and cost functions of data-driven models for components within a plant were properly formulated. The resulting system is able to extract meaningful actionable insights from the data →02, eg, degradation rates, fault diagnosis and root cause analysis.

Step 4: A holistic solution was developed by contemplating all analytics steps from data ingestion, through data cleaning to model preparation and deployment. By considering the user experience throughout the process, ABB could increase comprehension and transparency. Currently the development is included as an application aspect of e-mesh™ Analytics Suite, and will be an application that runs on ABB Ability™ e-mesh™ Monitor digital solution →03, which builds on the cloud-based digital platform that aggregates data from distributed energy assets. The novel solution is easy-to-deploy and scalable, while providing a single location to obtain business insights from multiple assets.

Use case: predictive maintenance for standard rotating equipment

ABB also applied the co-innovation method to develop a solution for performing predictive maintenance of rotating equipment in a process plant → 04 [8-9].

In this case, customer stakeholders, including plant managers, operators and reliability engineers collaborated with ABB data scientists, rotating equipment asset experts and design-thinking practitioners to create a value proposition to enable predictive maintenance for rotating equipment. There are typically numerous low voltage motors and pumps present in such a plant. Equipment breakdown for this type of equipment and consequent unscheduled maintenance activities are much costlier than a planned maintenance activity. Due to the number of such devices, it is not feasible to manually record data and analyze the health state of each device so, they are usually run to failure, thereby resulting in high overall asset replacement costs.

Step 1: The final value proposition was formulated: 'Safeguard operations against unscheduled breakdown of standard pumps within the next two weeks'. This was translated into an analytics task: Predict if a pump will fail within the next two weeks and, if yes, why will it fail.

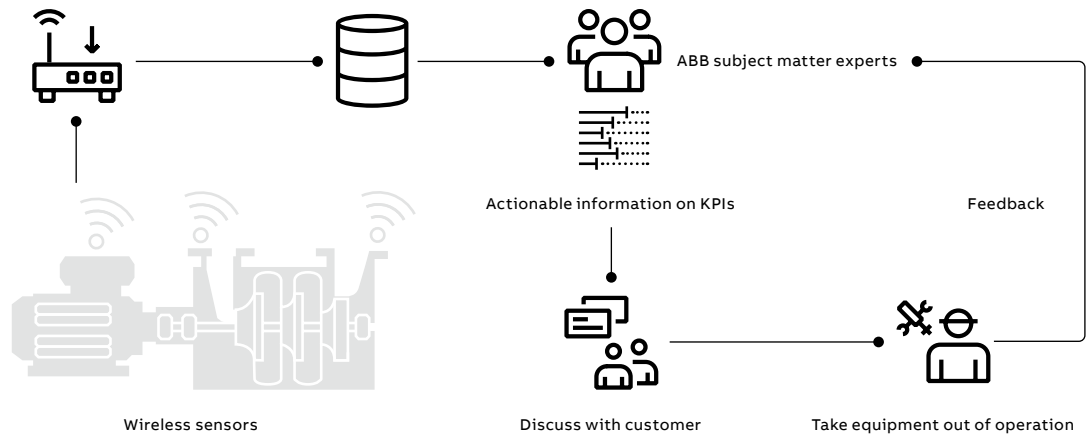
Together with customer stakeholders, ABB developed a solution for performing predictive maintenance of rotating equipment in a process plant.

Step 2: The data inspection yielded the result that the data, which was already collected, was insufficient for the analytics purpose. Condition monitoring systems were only deployed to large, higher-value pumps. And yet, lower-cost devices



— 04 Applying the four step co-innovation approach to condition monitoring and predictive maintenance capabilities of rotating machines allows customers to operate their plants more efficiently.

— 05 The AI solution for standard rotating equipment allows operators to predict pump failures within the next two weeks.



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can also significantly impact maintenance costs. These devices were not monitored to the same extent. The customer identified, with the support of ABB, a pilot plant to install ABB's wireless sensing technology to generate the required data. ABB set up a suitable data collection infrastructure so that ABB's data scientists could also access the data.

Data scientists and domain experts, customers and stakeholders working together and sharing knowledge adds value to the automation process.

Step 3: ABB's data scientists and asset experts analyzed the incoming data and could identify indications of potential faults → 05. Cases in which symptoms of faults were identified were immediately shared with the customer who was able to investigate and confirm the detected problems. With data samples from healthy

systems and confirmed failure cases, ABB's data scientists were able to train a deep learning model that satisfactorily predicts if a pump would fail within the next two weeks.

Step 4: The research work on predictive maintenance for standard pumps will become part of the ABB asset performance portfolio: a value-added service offering in which ABB's asset experts and customer maintenance managers monitor equipment that is supported by ABB's artificial intelligence algorithms [9].

Be part of the co-innovation process

Relying on their novel 4-step framework to support collaborative research and development, ABB could efficiently develop tailored industrial AI solutions for multiple clients. Data scientists and domain experts, customers and stakeholders working together and sharing knowledge adds substantial value to this endeavor. ABB invites its customers and partners to collaborate with their data scientists and domain experts to experience this illuminating process for themselves and to adapt it to their specific project needs. •

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